The Narragansett Electric Company d/b/a National Grid RIPUC Docket Nos. 4770/4780 Responses to Record Requests Issued at the Commission's Evidentiary Hearing On June 27, 2018

Record Request No. 34

Request:

Please provide a schedule showing all incremental FTEs provided for in the Settlement for each of the three rate years.

Response:

Please refer to Attachment RR-PUC-34 for a summary of all incremental FTEs for each of the three rate years provided for in the Settlement Agreement filed with the Public Utilities Commission on June 6, 2018 in Docket Nos. 4770 and 4780. Attachment RR-PUC-34 is a modified version of Revised Workpaper 4, Pages 10 through 13 of Attachment 3 to the Settlement Agreement, which was entered into the record in this proceeding at the evidentiary hearing on June 27, 2018 as National Grid Exhibit 237. That document included most, but not all incremental FTEs requested in this case. The incremental FTEs that were not reflected in that document were incremental FTEs working on the Gas Business Enablement project, the manager and intern positions being requested for the Energy Innovation Hub, the Customer Affordability Marketing Analyst position, the System Data Portal planners and analyst, the Electric Transportation managers, the Electric Heat program manager, and positions to operate the Strategic Electrification Marketing Fund. All of these FTEs have been included in Attachment RR-PUC-34, starting at Line 265; therefore, the attachment now reflects all incremental FTEs provided for in the Settlement Agreement for each of the three rate years, along with the associated labor dollars for each year.

The Narragansett Electric Company d/b/a National Grid Incremental FTEs Rate Years Ending August 31, 2019, August 31, 2020 and August 31, 2021

| Line # | Position | Company | Function | Rate Year 2019 | Rate Year 2020 | Rate Year 2021 | Type | 2019 \$ Salary | Rate Year 2020 \$ Salary | Rate Year 2021 \$ Salary | | | Timing |
|----------|--|--|----------------------|----------------------|----------------------|----------------------|----------------|----------------------|--------------------------------|--------------------------------|------------|------------|------------|
| 1 | Distribution Design | Narragansett Electric | Dist Gen | (a) 1 | (b) 0 | (c) 0 | (d) Union | (e) \$76,752 | (f) | (g) | (h) No | (i) Yes | (j) DY1 |
| 2 | Distribution Design | Narragansett Electric | Dist Gen | 1 | 0 | 0 | | \$76,752 \$76,752 | | | No | Yes | DY1 |
| 3 | Distribution Design | Narragansett Electric | Dist Gen | 1 | 0 | | Union | \$76,752 | | | No | Yes | DY1 |
| 4 | CMS Overtime | Narragansett Electric | Elec Ops | 0 | 0 | | Union | \$27,175 | | \$18,950 | | | |
| 5 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | (1) | 0 | 0 | Union | (\$35,672) | (\$35,672) | | | | |
| 6 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | (1) | 0 | 0 | Union | (\$35,672) | (\$35,672) | | | | |
| 7 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | (1) | 0 | 0 | Union | (\$35,672) | (\$35,672) | | | | |
| 8-10 | Moved to Lines 5 through 7, Column (f) | | | | | | | | | | | | |
| 11 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | 0 | (1) | | Union | | (\$33,599) | (\$33,599) | | | |
| 12 13 | CMS- Field Technician - Attrition CMS- Field Technician - Attrition | Narragansett Electric Narragansett Electric | Elec Ops Elec Ops | 0 | (1) (1) | | Union Union | | (\$33,599) (\$33,599) | (\$33,599) (\$33,599) | | | |
| 14 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | 0 | (1) | | Union | | (\$33,599) | (\$33,599) | | | |
| 15 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | 0 | (1) | | Union | | (\$33,599) | (\$33,599) | | | |
| 16 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | 0 | (1) | | Union | | (\$33,599) | (\$33,599) | | | |
| 17 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | 0 | (1) | 0 | Union | | (\$33,599) | (\$33,599) | | | |
| 18-24 | Moved to Lines 11 through 17, Column (g) | | | | | | | | | | | | |
| 25 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | 0 | 0 | | Union | | | (\$34,165) | | | |
| 26 | CMS- Field Technician - Attrition | Narragansett Electric | Elec Ops | 0 | 0 | | Union | | | (\$34,165) | | | |
| 27 | Customer Meter Services | Narragansett Electric | Elec Ops | 1 | 1 | | Union | \$65,052 | \$67,734 | \$63,902 | No | | |
| 28 29 | Customer Meter Services Customer Meter Services | Narragansett Electric | Elec Ops | 1 1 | 1 | | Union | \$65,052 \$65,052 | \$67,734 | \$63,902 | No No | | |
| 30 | Customer Meter Services Customer Meter Services | Narragansett Electric Narragansett Electric | Elec Ops Elec Ops | 1 | 0 | | Union Union | \$65,052 \$65,052 | | \$63,902 \$63,902 | No | | |
| 31 | Customer Meter Services Customer Meter Services | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$65,052 | | \$63,902 | No | | |
| 32 | Customer Meter Services | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$65,052 | | ψ03,70 <u>2</u> | No | | |
| 33 | Customer Meter Services | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$65,052 | | | No | | |
| 34 | Customer Meter Services | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$65,052 | | | No | | |
| 35 | Customer Meter Services | Narragansett Electric | Elec Ops | 1 | 0 | 0 | Union | \$65,052 | | | No | | |
| 36 | Customer Meter Services | Narragansett Electric | Elec Ops | 1 | 0 | 0 | Union | \$65,052 | | | No | | |
| 37 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 38 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 39 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 40 41 | Overhead Lines Overhead Lines | Narragansett Electric Narragansett Electric | Elec Ops Elec Ops | 1 1 | 0 | | Union Union | \$69,576 \$69,576 | | | Yes Yes | | |
| 42 | Overhead Lines Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 43 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 44 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 45 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | 0 | Union | \$69,576 | | | Yes | | |
| 46 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | 0 | Union | \$69,576 | | | Yes | | |
| 47 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 48 | Overhead Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$69,576 | | | Yes | | |
| 49 | Substation Maintenance | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$64,688 | | | Yes | | |
| 50 51 | Telecom | Narragansett Electric | Elec Ops Elec Ops | 1 1 | 0 | | Union | \$75,858 \$75,858 | | | Yes Yes | | |
| 52 | Telecom Underground Lines | Narragansett Electric Narragansett Electric | Elec Ops | 1 | 0 | | Union Union | \$68,682 | | | Yes | | |
| 53 | Underground Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$68,682 | | | Yes | | |
| 54 | Underground Lines | Narragansett Electric | Elec Ops | 1 | 0 | | Union | \$68,682 | | | Yes | | |
| 55 | Underground Lines | Narragansett Electric | Elec Ops | 1 | 0 | 0 | Union | \$68,682 | | | Yes | | |
| 56 | Nov 27 Initial Filing, Schedule 12, Page 6, Lines 13(c), 44(c), and 54 | (c) | | 29 | (5) | 3 | _ | \$2,126,979 | (\$206,741) | \$34,937 | | | |
| 56a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | Line 6 | | (7) | 7 | 0 | _ | (\$533,432) | \$533,432 | \$0 | , | | |
| 56b | Attachment 2, Schedule 12, Page 6, Lines 13(c), 44(c), and 54(c) | | | 22 | 2 | 3 | _ | \$1,593,547 | \$326,691 | \$34,937 | | | |
| 57 | n m . t . t | | E1 0 | | | | | 075.050 | | | | | |
| 58 59 | Protection Technician Protection Technician | Narragansett Electric | Elec Ops | 1 1 | 0 | | Mgt Mgt | \$75,858 \$75,858 | | | Yes Yes | | |
| 60 | Protection Technician Protection Technician | Narragansett Electric Narragansett Electric | Elec Ops Elec Ops | 1 | 0 | | Mgt | \$75,858 \$75,858 | | | No | | |
| 61 | Nov 27 Initial Filing, Schedule 12, Page 6, Lines 13(d), 44(d), and 54 | - | Lice Ops | 3 | 0 | 0 | wigt | \$227,574 | \$0 | \$0 | 110 | | |
| 61a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | | | 0 | 0 | 0 | | \$0 | \$0 | \$0 | | | |
| 61b | Attachment 2, Schedule 12, Page 6, Lines 13(d), 44(d), and 54(d) | | | 3 | 0 | 0 | | \$227,574 | \$0 | \$0 | | | |
| 62 | | | | | | | _ | | | | 9 | | |
| 63 | CMS- Clerical Support | Narragansett Gas | Gas Ops | 1 | 0 | 0 | Union | \$60,001 | | | Yes | | |
| 64 | CMS- Clerical Support | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$60,001 | | | Yes | | |
| 65 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | | | No | | |
| 66 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | | | No N- | | |
| 67 68 | CMS- Field Technician CMS- Field Technician | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 1 1 | 0 | | Union Union | \$55,048 \$55,048 | | | No No | | |
| 69 | CMS- Field Technician | Narragansett Gas | Gas Ops Gas Ops | 1 | 0 | | Union | \$55,048 \$55,048 | | | No | | |
| 70 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | | | No | | |
| 71 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | | | No | | |
| 72 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | | | No | | |
| 73 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | 0 | Union | \$55,048 | | | No | | |
| | | | | | | | | | | | | | |

| Line# | Position | Company | Function | Rate Year 2019 | Rate Year 2020 | 2021 | | Rate Year 2019 \$ Salary | 2020 \$ Salary | Rate Year 2021 \$ Salary | | G Timing |
|--------------|--|--------------------------------------|--------------------|----------------------|----------------------|----------|----------------|---------------------------------|-------------------------------|--------------------------------|--------------|----------|
| 74 | CMS- Field Technician | Narragansett Gas | Gas Ops | (a) 1 | (b) 0 | (c) 0 | (d) Union | (e) \$55,048 | (f) | (g) | (h) (i No |) (j) |
| 75 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | | | No | |
| 76 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | | | No | |
| 77 | CMS- Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$55,048 | 055.040 | | No | |
| 78 79 | CMS- Field Technician CMS- Field Technician | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 0 | 1 1 | | Union Union | | \$55,048 \$55,048 | | | |
| 80 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 1 | | Union | | \$55,048 | | | |
| 81 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 1 | | Union | | \$55,048 | | | |
| 82 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 1 | 0 | Union | | \$55,048 | | | |
| 83 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 1 | | Union | | \$55,048 | | | |
| 84 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 1 | | Union | | \$55,048 | 055.040 | | |
| 85 86 | CMS- Field Technician CMS- Field Technician | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 0 | 0 | | Union Union | | | \$55,048 \$55,048 | | |
| 87 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 0 | | Union | | | \$55,048 | | |
| 88 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 0 | | Union | | | \$55,048 | | |
| 89 | CMS- Field Technician | Narragansett Gas | Gas Ops | 0 | 0 | 1 | Union | | | \$55,048 | | |
| 90 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | (1) | 0 | | Union | (\$30,624) | (\$30,624) | | | |
| 91 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | (1) | 0 | | Union | (\$30,624) | (\$30,624) | | | |
| 92 93 | CMS- Field Technician - Attrition CMS- Field Technician - Attrition | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | (1) | 0 | | Union Union | (\$30,624) (\$30,624) | (\$30,624) (\$30,624) | | | |
| 94 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | (1) | 0 | | Union | (\$30,624) | (\$30,624) | | | |
| 95 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | (1) | 0 | | Union | (\$30,624) | (\$30,624) | | | |
| 96-101 | Moved to Lines 90 through 95, Column (f) | Ü | | | | | | | | | | |
| 102 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | (1) | | Union | | (\$30,182) | (\$30,182) | | |
| 103 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | (1) | | Union | | (\$30,182) | (\$30,182) | | |
| 104 105 | CMS- Field Technician - Attrition CMS- Field Technician - Attrition | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 0 | (1) (1) | | Union Union | | (\$30,182) (\$30,182) | (\$30,182) (\$30,182) | | |
| 105 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | (1) | | Union | | (\$30,182) | (\$30,182) | | |
| 107 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | (1) | | Union | | (\$30,182) | (\$30,182) | | |
| 108 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | (1) | 0 | Union | | (\$30,182) | (\$30,182) | | |
| | Moved to Lines 102 through 108, Column (g) | | | | | | | | | | | |
| 116 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | 0 | | Union | | | (\$24,960) | | |
| 117 118 | CMS- Field Technician - Attrition CMS- Field Technician - Attrition | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 0 | 0 | | Union Union | | | (\$24,960) (\$24,960) | | |
| 119 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | 0 | | Union | | | (\$24,960) | | |
| 120 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | 0 | | Union | | | (\$24,960) | | |
| 121 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | 0 | (1) | Union | | | (\$24,960) | | |
| 122 | CMS- Field Technician - Attrition | Narragansett Gas | Gas Ops | 0 | 0 | | Union | | | (\$24,960) | | |
| 123 | Damage Prevention- Inspector Costs | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$85,758 | | | Yes | |
| 124 125 | Damage Prevention- Inspector Costs Damage Prevention- Inspector Costs | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 1 1 | 0 | | Union Union | \$85,758 \$85,758 | | | Yes Yes | |
| 126 | Damage Prevention- Inspector Costs Damage Prevention- Inspector Costs | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$85,758 | | | Yes | |
| 127 | I&R- Technicians | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$59,604 | | | No | |
| 128 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | 0 | Union | \$75,425 | | | No | |
| 129 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$75,425 | | | No | |
| 130 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$75,425 | | | No | |
| 131 132 | M&C Field Technician M&C Field Technician | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 1 1 | 0 | | Union Union | \$75,425 \$75,425 | | | No No | |
| 133 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$75,425 \$75,425 | | | No | |
| 134 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$75,425 | | | No | |
| 135 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | 0 | Union | \$75,425 | | | No | |
| 136 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$75,425 | | | No | |
| 137 | M&C Field Technician | Narragansett Gas | Gas Ops | 1 | 0 | | Union | \$75,425 | \$20.888 | 612.062 | No | |
| 138 139 | CMS Overtime Damage Prevention- Inspector Overtime Costs | Narragansett Gas Narragansett Gas | Gas Ops Gas Ops | 0 | 0 | 0 | Union Union | \$63,825 \$33,189 | \$20,888 | \$12,063 \$33,189 | | |
| 140 | Damage Prevention- Inspector Overtime Costs | Narragansett Gas | Gas Ops | 0 | 0 | | Union | \$33,189 | \$33,189 | \$33,189 | | |
| 141 | Damage Prevention- Inspector Overtime Costs | Narragansett Gas | Gas Ops | 0 | 0 | | Union | \$33,189 | \$33,189 | \$33,189 | | |
| 142 | Damage Prevention- Inspector Overtime Costs | Narragansett Gas | Gas Ops | 0 | 0 | 0 | Union | \$33,189 | \$33,189 | \$33,189 | | |
| 143 | Nov 27 Initial Filing, Schedule 12, Page 7, Lines 13(c), 44(c), and 54 | | | 24 | 0 | (2) | | \$2,005,349 | \$143,962 | \$34,065 | | |
| 143a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | Line 30 | | (9) | 5 | 4 | | (\$771,158) \$1,224,102 | \$516,245 | \$254,913 \$288,978 | | |
| 143b 144 | Attachment 2, Schedule 12, Page 7, Lines 13(c), 44(c), and 54(c) | | | 15 | 5 | 2 | | \$1,234,192 | \$660,207 | \$400,978 | | |
| 145 | Gas Construction - Welding Supervisor | Narragansett Gas | Gas Ops | 1 | 0 | 0 | Mgt | \$101,651 | | | No | |
| 146 | Gas Pipeline & Safety Compliance- QA/QC Inspectors | Narragansett Gas | Gas Ops | 3 | 0 | | Mgt | \$258,783 | | | No | |
| 147 | I&R- Instrumentation Specialist | Narragansett Gas | Gas Ops | 1 | 0 | | Mgt | \$65,770 | | | No | |
| 148 | I&R- Manager | Narragansett Gas | Gas Ops | 1 | 0 | | Mgt | \$118,081 | | | Yes | |
| 149 | Nov 27 Initial Filing, Schedule 12, Page 7, Lines 13(d), 44(d), and 54 Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | | | 6 | 0 2 | 0 | | \$544,285 (\$170,482) | \$0 \$170.482 | \$0 \$0 | | |
| 149a 149b | Attachment 2, Schedule 12, Page 7, Lines 13(d), 44(d), and 54(d) | LINC 30 | | (2) | 2 | 0 | | (\$170,482) \$373,803 | \$170,482 \$170,482 | \$0 \$0 | | |
| .470 | | | | | | - 0 | | ψε 1 5,000 | ψ1.3,T02 | ψθ | | |

| Line # | Position | Company | Function | Rate Year 2019 | Rate Year 2020 | 2021 | | Rate Year 2019 \$ Salary | Rate Year 2020 \$ Salary | Rate Year 2021 \$ Salary | | | Timing |
|-------------|--|------------------------------------|--------------------|----------------------|----------------------|------------|-------------|-----------------------------|--------------------------------|--------------------------------|------------|-----|--------|
| 150 | Compaign Control & Main Bankson out Compaign Testan | S | C O | (a) | (b) 0 | (c) | (d) | (e) | (f) | (g) | (h) | (i) | (j) |
| 150 151 | Corrosion Control & Main Replacement- Corrosion Testers Corrosion Control & Main Replacement- Corrosion Testers | Service Company Service Company | Gas Ops Gas Ops | 1 | 0 | 0 U | nion | \$78,465 \$78,465 | | | No No | | |
| 152 | Security Officer 2 | Service Company | I/S | 1 | 0 | 0 U | | \$59,684 | | | No | | |
| 153 | Maps & Records Technicians | Service Company | Dist Gen | 1 | 0 | 0 U | | \$69,418 | | | No | Yes | DY1 |
| 154 | Maps & Records Technicians | Service Company | Dist Gen | 1 | 0 | 0 U | nion | \$69,418 | | | No | Yes | DY2 |
| 155 | | | | 5 | 0 | 0 | | \$355,450 | \$0 | \$0 | | | |
| 155a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | Line 45 | | (3) | 2 | 1 | | | | | | | |
| 155b | | | | 2 | 2 | 1 | | | | | | | |
| 156 | Narragansett Electric Company Share of Base Wages 6/30/17 | Schedule 12, Page 8, | Line 13(c) | | | | | 7.69% | 7.69% | 7.69% | | | |
| 157 | Nov 27 Initial Filing, Schedule 12, Page 8, Lines 17(c), 48(c), and 58(c) | Line 155 * Line 156 | | | | | | \$27,337 | \$0 | \$0 | | | |
| 157a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | | | | | | | (\$16,231) | \$10,892 | \$5,339 | | | |
| 157b | Attachment 2, Schedule 12, Page 8, Lines 17(c), 48(c), and 58(c) | Line 17 | | | | | • | \$11,106 | \$10,892 | \$5,339 | 9 | | |
| 157c | , | | | | | | | | | | | | |
| 158 | Narragansett Gas Company Share of Base Wages 6/30/17 | Schedule 12, Page 9, | Line 13(c) | | | | | 3.55% | 3.55% | 3.55% | | | |
| 159 | Nov 27 Initial Filing, Schedule 12, Page 9, Lines 17(c), 48(c), and | | | | | | | | | | | | |
| 150 | 58(c) | Line 155 * Line 158 | | | | | | \$12,603 | \$0 | \$0 | | | |
| 159a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | | | | | | | (\$7,482) \$5,120 | \$5,021 \$5,021 | \$2,461 \$2,461 | | | |
| 159b 160 | Nov 27 Initial Filing, Schedule 12, Page 9, Lines 17(c), 48(c), and 58(| (C) | | | | | | \$5,120 | \$5,021 | \$2,401 | | | |
| 161 | | | | | | | | | | | | | |
| 162 | Contract Administration- Contract Specialist Analyst | Service Company | Gas Ops | 1 | 0 | 0 M | I gt | \$66,470 | | | No | | |
| 163 | Gas Project Estimating- Estimator | Service Company | Gas Ops | 2 | 0 | 0 N | | \$171,556 | | | No | | |
| 164 | Project Management- Project Manager | Service Company | Gas Ops | 5 | 0 | 0 N | I gt | \$689,648 | | | No | | |
| 165 | Pressure Regulation Engineering- Engineer | Service Company | Gas Ops | 1 | 0 | 0 N | I gt | \$85,778 | | | No | | |
| 166 | Operations Support- Mapping Coordinator | Service Company | Gas Ops | 2 | 0 | 0 N | - | \$143,558 | | | No | | |
| 167 | Operations Support- Mapping Techs | Service Company | Gas Ops | 2 | 0 | 0 N | | \$163,738 | | | No | | |
| 168 | Operations Support- Work / Permit Coordinators | Service Company | Gas Ops | 3 1 | 0 | 0 N | - | \$215,337 \$68,622 | | | No | | |
| 169 170 | Corrosion Control & Main Replacement- Engineer Resource Planning- CMS Program Manager | Service Company Service Company | Gas Ops Gas Ops | 1 | 0 | 0 N 0 N | | \$77,000 | | | No No | | |
| 171 | Resource Planning- Cwis Frogram Manager Resource Planning- M&C Program Manager | Service Company | Gas Ops | 1 | 0 | 0 N | - | \$77,000 | | | No | | |
| 172 | Resource Planning- Manager | Service Company | Gas Ops | 1 | 0 | 0 N | - | \$118,081 | | | Yes | | |
| | Gas Pipeline & Safety Compliance- Operator Qualification Testing- | 1 2 | | | | | | | | | | | |
| 173 | Senior Scheduler | Service Company | Gas Ops | 1 | 0 | 0 N | I gt | \$81,276 | | | No | | |
| 174 | F&V Analyst (Perm) | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | Yes | | |
| 175 | US Network Support | Service Company | I/S | 1 | 0 | 0 N | - | \$88,136 | | | Yes | | |
| 176 | US Network Support | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | No | | |
| 177 | SD US Support-programmes | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | No Yes | | |
| 178 179 | CSOC Sr Analyst CSOC Analyst | Service Company Service Company | I/S I/S | 1 | 0 | 0 N 0 N | - | \$88,136 \$59,684 | | | Yes | | |
| 180 | PEx Practitioner | Service Company | I/S | 1 | 0 | 0 N | - | \$124,741 | | | No | | |
| 181 | Business Information Security Officer | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | No | | |
| 182 | Business Information Security Officer | Service Company | I/S | 1 | 0 | 0 N | - | \$124,741 | | | No | | |
| 183 | Business Information Security Officer | Service Company | I/S | 1 | 0 | 0 N | I gt | \$124,741 | | | No | | |
| 184 | US Cyber Security Engineer | Service Company | I/S | 1 | 0 | 0 N | I gt | \$88,136 | | | Yes | | |
| 185 | US Cyber Security Engineer | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | No | | |
| 186 187 | NERC Vulnerability Analyst IT/OT Security Architect | Service Company Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | Yes Yes | | |
| 188 | Incident Analyst | Service Company | I/S I/S | 1 | 0 | 0 M 0 M | | \$124,741 \$88,136 | | | Yes | | |
| 189 | Risk Analyst | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | No | | |
| 190 | Risk Analyst | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | No | | |
| 191 | Risk Analyst | Service Company | I/S | 1 | 0 | 0 N | I gt | \$124,741 | | | No | | |
| 192 | PMO | Service Company | I/S | 1 | 0 | 0 N | I gt | \$124,741 | | | Yes | | |
| 193 | Security Manager | Service Company | I/S | 1 | 0 | 0 N | - | \$124,741 | | | No | | |
| 194 | Test Analyst | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | Yes | | |
| 195 196 | Test Analyst Security Policy Lead | Service Company Service Company | I/S I/S | 1 | 0 | 0 M 0 M | | \$59,684 \$124,741 | | | No No | | |
| 197 | Forensic Analysts [CSO] | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | No | | |
| 198 | Forensic Analysts [CSO] | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | No | | |
| 199 | Director Governance & Compliance | Service Company | I/S | 1 | 0 | 0 N | | \$170,590 | | | Yes | | |
| 200 | Manager, Enterprise Security Architect | Service Company | I/S | 1 | 0 | 0 N | I gt | \$170,590 | | | Yes | | |
| 201 | Risk Analyst | Service Company | I/S | 1 | 0 | 0 N | I gt | \$124,741 | | | No | | |
| 202 | Test Analyst | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | No | | |
| 203 | Forensic Analysts [CSO] | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | No | | |
| 204 | Test Analyst | Service Company Service Company | I/S | 1 1 | 0 | 0 N | - | \$88,136 | | | No N- | | |
| 205 206 | Test Analyst SCC Operator | Service Company | I/S I/S | 1 | 0 | 0 M 0 M | | \$88,136 \$59,684 | | | No Yes | | |
| 207 | SCC Operator | Service Company | I/S | 1 | 0 | 0 N | - | \$59,684 | | | Yes | | |
| 208 | CNI Analyst | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | Yes | | |
| 209 | CNI Analyst | Service Company | I/S | 1 | 0 | 0 N | I gt | \$88,136 | | | No | | |
| 210 | Lead Consultant | Service Company | I/S | 1 | 0 | 0 N | I gt | \$124,741 | | | No | | |
| 211 | Lead Consultant | Service Company | I/S | 1 | 0 | 0 N | I gt | \$124,741 | | | No | | |
| 212 | Solution Architect | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | Yes | | |
| 213 | Project Manager | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | Yes | | |
| 214 | Project Manager | Service Company | I/S I/S | 1 | 0 | 0 N | | \$124,741 \$124,741 | | | Yes | | |
| 215 216 | Project Manager Project Manager | Service Company Service Company | I/S I/S | 1 | 0 | 0 M 0 M | | \$124,741 \$124,741 | | | Yes Yes | | |
| 216 | Project Manager Project Manager | Service Company Service Company | I/S I/S | 1 | 0 | 0 N | | \$124,741 \$124,741 | | | Y es No | | |
| 217 | Project Manager | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | No | | |
| 219 | Project Manager | Service Company | I/S | 1 | 0 | 0 N | | \$124,741 | | | No | | |
| 220 | Project Manager | Service Company | I/S | 1 | 0 | 0 N | - | \$124,741 | | | No | | |
| 221 | Business Analyst | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | Yes | | |
| 222 | Business Analyst | Service Company | I/S | 1 | 0 | 0 N | | \$88,136 | | | Yes | | |
| 223 | Business Analyst | Service Company | I/S | 1 | 0 | 0 N | - | \$88,136 | | | Yes | | |
| 224 | Business Analyst | Service Company | I/S | 1 | 0 | 0 N | ıgı | \$88,136 | | | Yes | | |

| Line # | Position | Company | | 2019 | Rate Year 2020 | 2021 | | 2019 \$ Salary | Rate Year 2020 \$ Salary | - | | | Timing |
|--------------|--|------------------------------------|----------------------|-------------|----------------------|----------|------------|-------------------------------------|-----------------------------------|-----------------------------|------------|------------|------------|
| 225 | Business Analyst | Service Company | I/S | (a) 1 | (b) 0 | (c) | (d) Mgt | (e) \$88,136 | (f) | (g) | (h) Yes | (i) | (j) |
| 226 | Business Analyst | Service Company | I/S | 1 | 0 | | Mgt | \$88,136 | | | Yes | | |
| 227 | Business Analyst | Service Company | I/S | 1 | 0 | 0 | Mgt | \$88,136 | | | Yes | | |
| 228 | Solution Architect | Service Company | I/S | 1 | 0 | | Mgt | \$124,741 | | | No | | |
| 229 | Solution Architect | Service Company | I/S | 1 | 0 | | Mgt | \$124,741 | | | No | | |
| 230 231 | Solution Architect Communications Manager | Service Company Service Company | I/S I/S | 1 | 0 | | Mgt Mgt | \$124,741 \$88,136 | | | No No | | |
| 232 | VP - Tower Lead | Service Company | I/S | 1 | 0 | | Mgt | \$272,816 | | | Yes | | |
| 233 | VP - Tower Lead | Service Company | I/S | 1 | 0 | | Mgt | \$272,816 | | | Yes | | |
| 234 | Director - Tower Lead | Service Company | I/S | 1 | 0 | | Mgt | \$170,590 | | | No | | |
| 235 | Director - Tower Lead | Service Company | I/S | 1 | 0 | | Mgt | \$170,590 | | | No | | |
| 236 237 | IS PEX Analyst Substation Engineering | Service Company Service Company | I/S Dist Gen | 1 1 | 0 1 | | Mgt Mgt | \$59,684 \$90,000 | \$92,700 | \$95,481 | Yes No | Yes | DY1 |
| 238 | Substation Engineering Substation Engineering | Service Company | Dist Gen | 1 | 1 | | Mgt | \$90,000 | \$92,700 | \$95,461 | No | Yes | DY2 |
| 239 | Protection & Telecom Engineering | Service Company | Dist Gen | 1 | 1 | | Mgt | \$90,000 | \$92,700 | \$95,481 | No | Yes | DY1 |
| 240 | Protection & Telecom Engineering | Service Company | Dist Gen | 1 | 1 | 1 | Mgt | \$90,000 | \$92,700 | \$95,481 | No | Yes | DY2 |
| 241 | Protection & Telecom Engineering | Service Company | Dist Gen | 1 | 0 | | Mgt | \$90,000 | | | No | Yes | DY2 |
| 242 243 | GIS Coordinator - Maps & Records | Service Company | Dist Gen | 1 1 | 0 | | Mgt | \$60,000 | | | No N- | Yes | DY2 |
| 243 | Distribution Asset Management Distribution Asset Management | Service Company Service Company | Dist Gen Dist Gen | 1 | 0 | | Mgt Mgt | \$115,000 \$115,000 | | | No No | Yes Yes | DY1 DY2 |
| 245 | Distribution Asset Management | Service Company | Dist Gen | 1 | 0 | | Mgt | \$115,000 | | | No | Yes | DY1 |
| 246 | Distribution Asset Management | Service Company | Dist Gen | 1 | 0 | | Mgt | \$115,000 | | | No | Yes | DY2 |
| 247 | Distribution Asset Management | Service Company | Dist Gen | 1 | 0 | 0 | Mgt | \$115,000 | | | No | Yes | DY2 |
| 248 | CEI Analyst | Service Company | Dist Gen | 1 | 0 | | Mgt | \$80,000 | | **** | Yes | Yes | |
| 249 250 | CEI Analyst CEI Consultant | Service Company Service Company | Dist Gen Dist Gen | 0 | 0 | | Mgt Mgt | \$100,000 | | \$80,000 | Yes | Yes Yes | |
| 251 | CEI Consultant | Service Company | Dist Gen | 1 | 0 | | Mgt | \$100,000 | | | No | Yes | RY |
| 252 | CEI Consultant | Service Company | Dist Gen | 0 | 1 | | Mgt | 4, | \$100,000 | | | Yes | |
| 253 | CEI Facilitator | Service Company | Dist Gen | 0 | 1 | 0 | Mgt | | \$80,000 | | | Yes | |
| 254 | CEI Marketing | Service Company | Dist Gen | 1 | 0 | | Mgt | \$74,639 | | | No | Yes | X |
| 255 | Consumer Advocate | Service Company | Customer | 1 | 0 | | Mgt | \$99,327 | | | No No | | |
| 256 257 | Consumer Advocate Consumer Advocate | Service Company Service Company | Customer Customer | 1 | 0 | | Mgt Mgt | \$74,639 \$74,639 | | | No No | | |
| 231 | Consumer Advocate | Service Company | Customer | 1 | U | U | wigt | \$74,039 | | | 140 | | |
| 258 | | | - | 102 | 6 | 4 | | \$10,780,732 | \$550,800 | \$366,443 | | | |
| 258a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | | | (39) | 23 | 16 | | | | | | | |
| 258b | Less Line 254, CEI Marketing Employee captured in Schedule JFI-3, Pa | ige 1, Line (2) | Dist Gen | (1) | 0 | 0 | | (\$74,639) | \$0 | \$0 | | | |
| 258c 258d | | | - | 62 | 29 | 20 | | \$10,706,093 | \$550,800 | \$366,443 | | | |
| 259 | Narragansett Electric Company Share of Base Wages 6/30/17 | Schedule 12, Page 8, L | ine 13(d) | | | | | 6.18% | 6.18% | 6.18% | | | |
| 260 | Nov 27 Initial Filing, Schedule 12, Page 8, Lines 17(d), 48(d), and | , | | | | | | | | | | | |
| | 58(d) | Line 258c * Line 259 | | | | | | \$661,192 | \$34,017 | \$22,631 | | | |
| 260a | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, | Line 47 | | | | | | (\$249,264) | \$148,995 | \$100,269 | | | |
| 260b 260c | Attachment 2, Schedule 12, Page 8, Lines 17(d), 48(d), and 58(d) | | | | | | | \$411,927 | \$183,012 | \$122,900 | | | |
| 261 | Narragansett Gas Company Share of Base Wages 6/30/17 | Schedule 12, Page 9, L | ine 13(d) | | | | | 3.73% | 3.73% | 3.73% | | | |
| 262 | Nov 27 Initial Filing, Schedule 12, Page 9, Lines 17(d), 48(d), and | | | | | | | | | | | | |
| | 58(d) | Line 258c * Line 261 | | | | | | \$399,268 | \$20,541 | \$13,666 | | | |
| 262a 262b | Settlement Adjustments, Attachment 3, Workpaper 4, Pages 16 and 17, Attachment 2, Schedule 12, Page 9, Lines 17(d), 48(d), and 58(d) | Line 68 | | | | | | (\$150,521) \$248,747 | \$89,972 \$110,513 | \$60,549 \$74,215 | | | |
| 263 | Attachment 2, Schedule 12, Fage 9, Lines 17(d), 46(d), and 36(d) | | | | | | | \$240,747 | \$110,515 | \$74,213 | | | |
| 264 | Subtotal: (a) through (c) = Sum of Lines 56, 61, 143, 149, 155 and 25 | 58; (e) through (g) = | | | | | | | | | | | |
| | Sum of Lines 56, 61, 143, 149, 157, 159, 260, and 262 | | | 169 | 1 | 5 | | \$6,004,587 | (\$8,221) | \$105,299 | | | |
| 264a | Subotal Adjustments: (a) through (c) = Sum of Lines 56a, 61a, 143a, 14 | | | (61) | 20 | 21 | | (\$1.072.200) | ¢1 475 020 | 6422 521 | | | |
| 264b | 258b; (e) through (g) = Sum of Lines 56a, 61a, 143a, 149a, 157a, 159a, Revised Subtotals: Line 264 + Line 264a | 258b, 260a, and 262a | - | (61) 108 | 40 | 21 26 | | (\$1,973,209) \$4,031,378 | \$1,475,039 \$1,466,818 | \$423,531 \$528,830 | | | |
| 2040 | | | - | 200 | .0 | -0 | | - 1,002,010 | , _, .00,010 | | | | |
| | Additional FTEs not included in Labor schedule (Attachment 2, Schedu | le 12): | | | | | | | | | | | |
| 265 | Marketing analyst, Customer Affordability Program (Schedule 39) | Service Company | Customer | 1 | 0 | | Mgt | \$57,565 | \$0 | \$0 | | | |
| 266 | Manager, Sustainability Hub (Schedule 35) Intern, Sustainability Hub (Schedule 35) | Service Company | Customer | 1 | 0 | | Mgt | \$75,000 | \$0 \$0 | \$0 \$0 | | | |
| 267 268 | intern, sustainability riub (schedule 35) | Service Company | Customer | 1 | 0 | U | Mgt | \$64,800 \$197,365 | \$0 \$0 | \$0 \$0 | | | |
| 269 | Narragansett Electric Company Share of Base Wages | Schedules 35 and 39 | | | | | | 64.79% | 64.79% | 64.79% | | | |
| 270 | | Line 268 * Line 269 | | | | | | \$127,873 | \$0 | \$0 | | | |
| 271 | | | | | | | | | | | | | |
| 272 | Narragansett Gas Company Share of Base Wages | Schedules 35 and 39 | | | | | | 35.21% | 35.21% | 35.21% | | | |
| 273 274 | | Line 268 * Line 272 | | | | | | \$69,492 | \$0 | \$0 | | | |
| 275 | Gas Business Enablement (GBE) (Schedule 36) | Service Company | GBE | 76 | (22) | (51) | Møt | \$8,459,269 | (\$2,056,141) | (\$6.022.158) | | | |
| 276 | Narragansett Electric Company Share of Base Wages | Per response to Record | | | (/ | () | | \$16,396 | \$4,112 | (\$18,041) | | | |
| 277 | Narragansett Gas Company Share of Base Wages | Per response to Record | Request No. 32 | 2 | | | | \$85,383 | \$35,815 | (\$103,945) | | | |
| 278 | | | | | | | | | | | | | |
| 279 | System Data Portal | Service Company | PST | 2 | 1 | 0 | Mgt | \$230,000 | \$115,000 | \$0 | | | |
| 280 281 | Electric Transportation | Service Company | PST | 2.50 | 0 | (0.25) | Mat | \$308,266 | \$6,165 | (\$22,693) | | | |
| 282 | Sectio Tansportation | Dervice Company | .01 | 2.30 | U | (0.23) | .rigt | ψ500,200 | ψ0,103 | (\$22,093) | | | |
| 283 | Electric Heat | Service Company | PST | 0.41 | 0 | 0 | Mgt | \$44,640 | \$0 | \$0 | | | |
| 284 | | | | | | | | | | | | | |
| 285 | Strategic Electrification Marketing Fund (Electric Heat) | Service Company | PST | 0.33 | 0 | | Mgt | \$36,000 | \$0 \$572 | \$0 | | | |
| 286 287 | Strategic Electrification Marketing Fund (Electric Transportation) | Service Company | PST | 0.25 | 0 | 0 | Mgt | \$28,637 | \$572 | \$584 | | | |
| 207 | TOTAL: (a) through (c) = Sum of Lines 264, 265 through 267, and | 275 through 286; (e) | | | | | | | | | | | |
| 288 | through (g) = Sum of Lines 264, 270, 273, and 276 through 286 | = ''' | | 253 | (20) | (46) | | \$6,951,274 | \$153,443 | (\$38,795) | | | |
| 289 | Total Adjustments: (a) through (g) = Line 264a | | _ | (61) | 39 | 21 | | (\$1,973,209) | \$1,475,039 | \$423,531 | | | |
| 290 | Revised Totals: Line 288 + Line 289 | | - | 192 | 20 | (25) | | \$4,978,065 | \$1,628,482 | \$384,736 | | | |

| 291 | Summary: RATE YEAR 1 | Narragansett Electric | Narragansett Gas | Service Company | Total |
|-----|-----------------------------------|-----------------------|------------------|-----------------|-------|
| 292 | Distributed Generation | 3 | Turinguisett Gus | 17 | 20 |
| 293 | Electric Operations | 32 | | 17 | 32 |
| 294 | Gas Operations | 32 | 36 | 23 | 59 |
| 295 | Information Services | | 30 | 64 | 64 |
| | | | | | |
| 296 | Customer | | | 6 | 6 |
| 297 | Gas Business Enablement (GBE) | | | 76 | 76 |
| 298 | Power Sector Transformation (PST) | | | 5 | 5 |
| 299 | Total Incremental FTEs | 35 | 36 | 191 | 262 |
| 300 | Retirements | (3) | (6) | 0 | (9) |
| 301 | Net incremental FTEs | 32 | 30 | 191 | 253 |
| 302 | Distributed Generation Adjustment | | | (1) | (1) |
| 303 | Settlement Adjustments | (7) | (11) | (42) | (60) |
| 304 | Revised net incremental FTEs | 25 | 19 | 148 | 192 |
| 305 | | | | | |
| 306 | Summary: RATE YEAR 2 | Narragansett Electric | Narragansett Gas | Service Company | Total |
| 307 | Distributed Generation | 0 | | 6 | 6 |
| 308 | Electric Operations | 2 | | | 2 |
| 309 | Gas Operations | | 7 | 0 | 7 |
| 310 | Information Services | | | 0 | 0 |
| 311 | Customer | | | 0 | 0 |
| 312 | Gas Business Enablement (GBE) | | | (22) | (22) |
| 313 | Power Sector Transformation (PST) | | | 1 | 1 |
| 314 | Total Incremental FTEs | 2 | 7 | (15) | (6) |
| 315 | Retirements | (7) | (7) | 0 | (14) |
| 316 | Net incremental FTEs | (5) | 0 | (15) | (20) |
| 317 | Settlement Adjustments | 7 | 7 | 25 | 39 |
| 318 | Revised net incremental FTEs | 2 | 7 | 11 | 20 |
| 319 | | I . | | | |
| 320 | | | | | |
| 321 | Summary: RATE YEAR 3 | Narragansett Electric | Narragansett Gas | Service Company | Total |
| 322 | Distributed Generation | 0 | | 4 | 4 |
| 323 | Electric Operations | 5 | | | 5 |
| 324 | Gas Operations | | 5 | 0 | 5 |
| 325 | Information Services | | - | 0 | 0 |
| 326 | Customer | | | 0 | 0 |
| 327 | Gas Business Enablement (GBE) | | | (51) | (51) |
| 328 | Power Sector Transformation (PST) | | | (0) | (0) |
| 329 | Total Incremental FTEs | 5 | 5 | (47) | (37) |
| 330 | Retirements | (2) | (7) | (77) | (9) |
| 331 | Net incremental FTEs | 3 | (2) | (47) | (46) |
| 332 | Settlement Adjustments | 0 | 4 | 17 | 21 |
| | Revised net incremental FTEs | 3 | 2 | | (25) |
| 333 | Revised net incremental FTEs | 5 | 2 | (30) | (25) |